

## **Bond Oversight Committee CIP Overview**

November 4, 2010







## San Mateo County Map



## **Institutional History**

- College of San Mateo 1963\*
- Cañada 1968
- Skyline 1969
- District Office 1978
- Facilities service life 25 to 30 years
- Pedagogical Methodologies
- Population & Student Changes

<sup>\*</sup> CSM first opened at the Baldwin campus in downtown San Mateo in 1922.

## **District Demographics**

(as of February '10)

	Campus Acreage	Gross Square Feet	Assignable Square Footage	Buildings	Parking (July '09)	Student Headcount (Fall '09)	Student FTES (FY 08-09)	Full- Time Faculty & Staff (Fall '08)
Cañada	132	331,725	206,518	17 (including 3 portables)	1,474	7,248	4,291	215
CSM	154	654,155	426,155	43 (including 1 portables)	4,053	11,508	8,635	421
Skyline	110	446,412	259,948	22 (including 7 portables)	2,200	10,604	7,717	322
Chancellor's Office	N/A	24,929	13,192	1	Incl. in CSM	0	0	195
TOTAL	396	1,457,221	905,813	83 (including 11 portables)	7,727	29,360	20,643	1153



"Facilities Excellence"



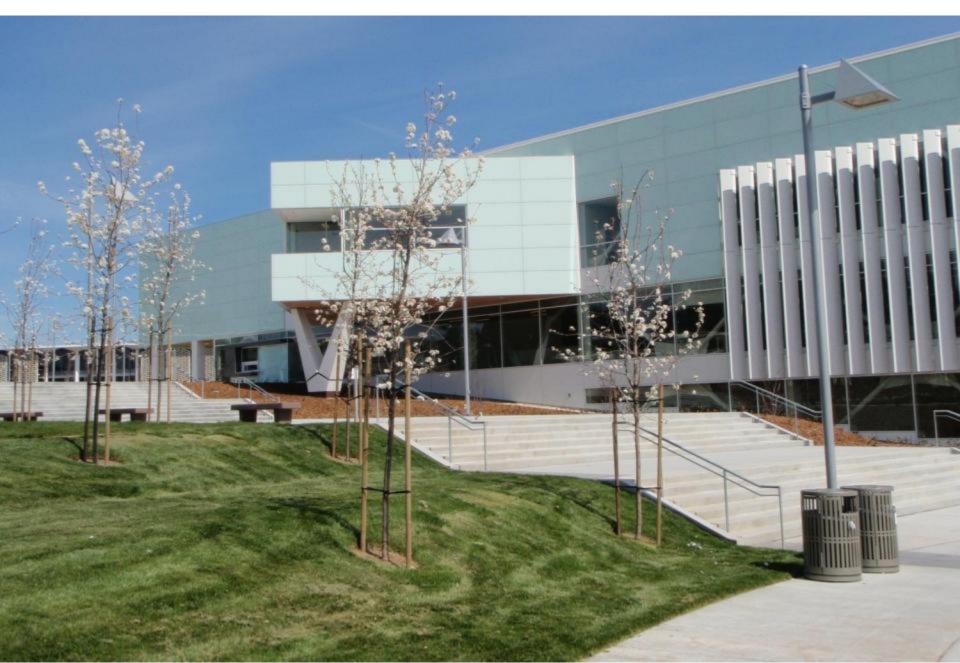
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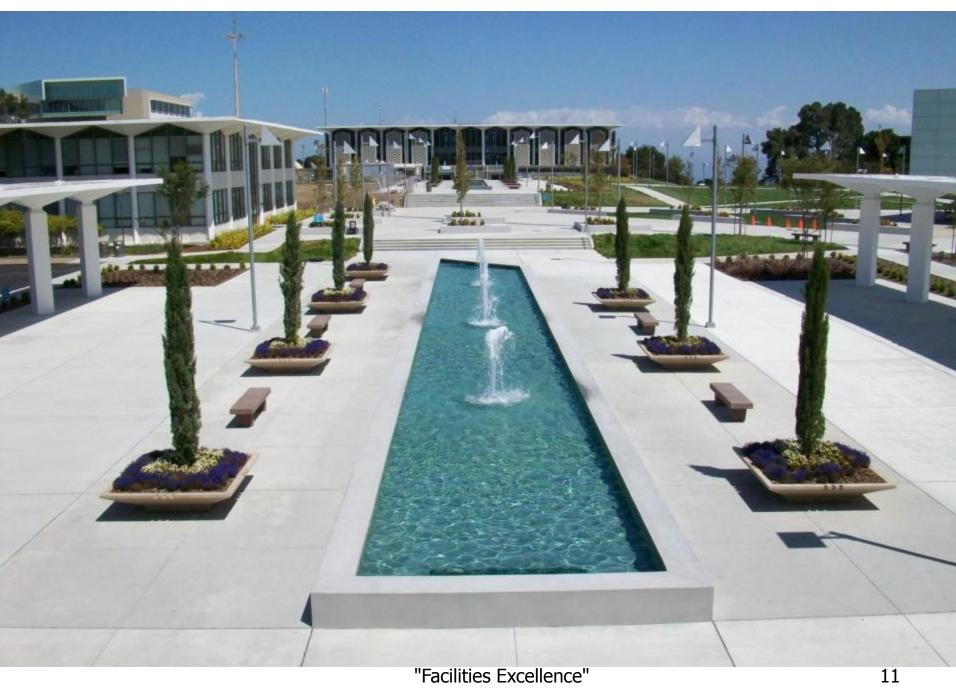
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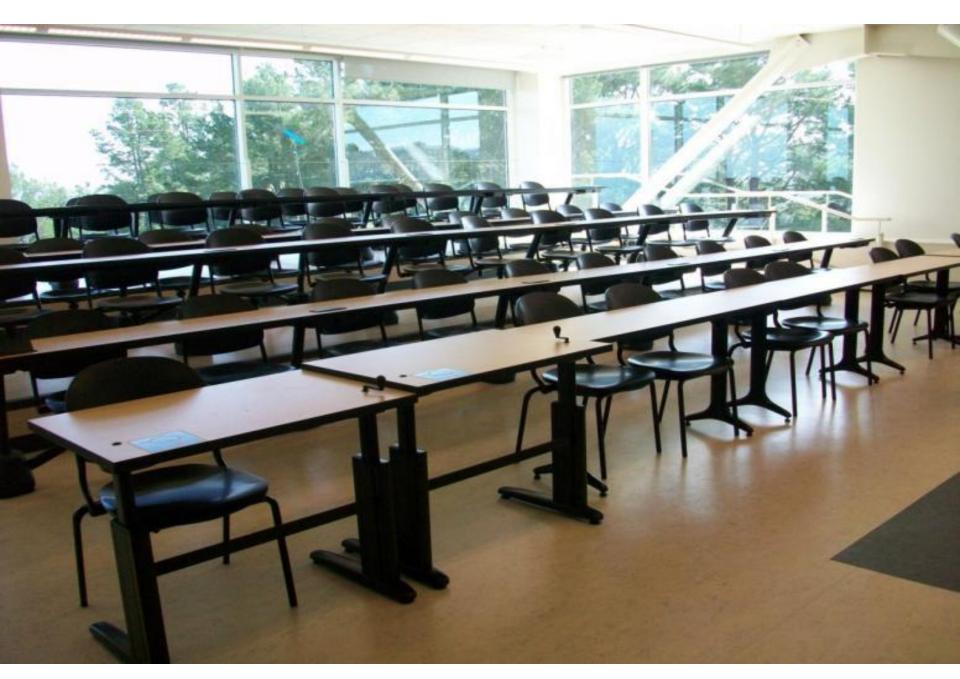


"Facilities Excellence"





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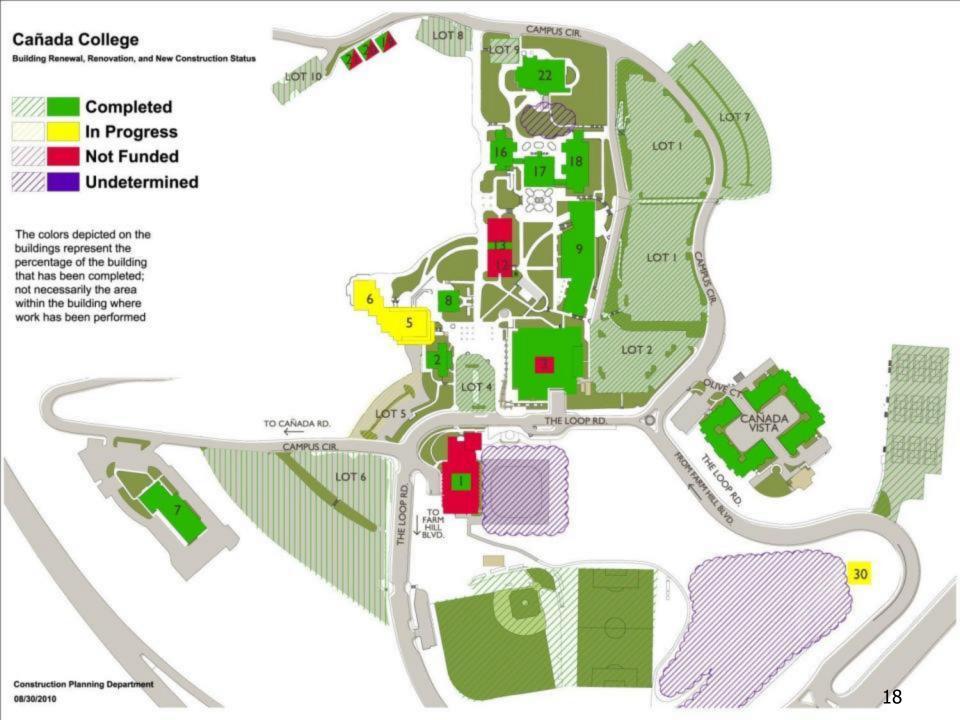
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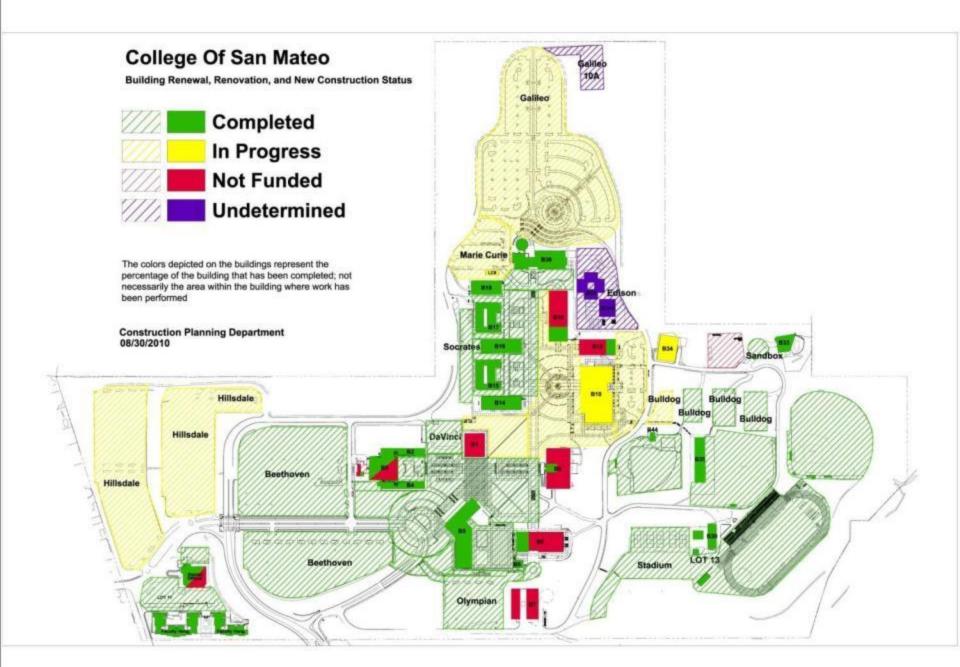


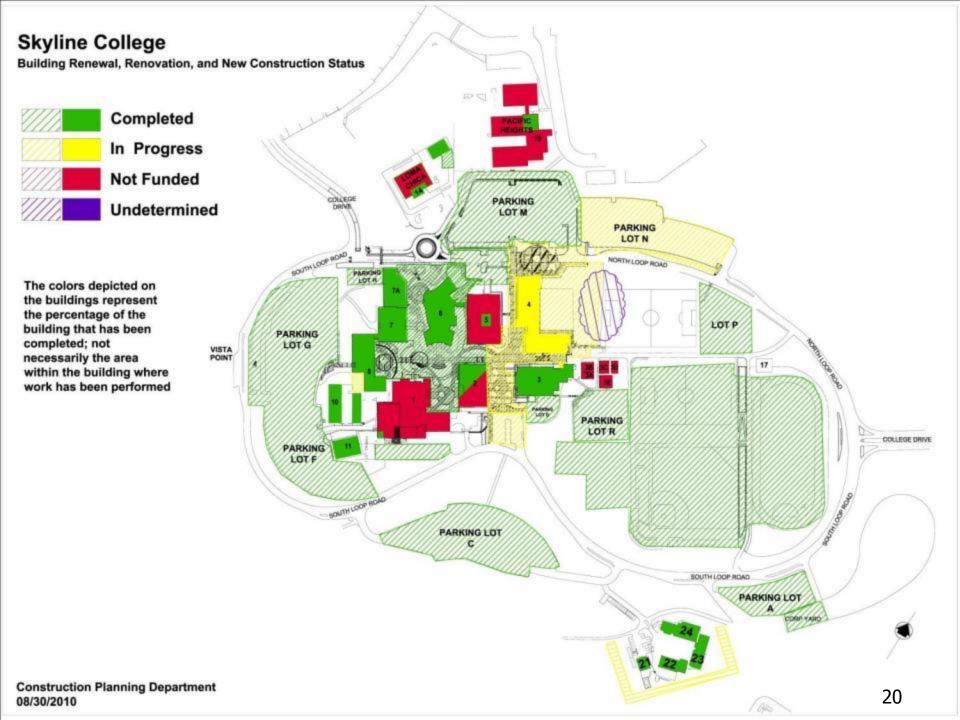
"Facilities Excellence"



"Facilities Excellence"







## Capital Improvement Program Planning Imperatives

- Educational / Facilities Master Plan
- Bond Oversight Committee
- Identify Funding Sources & Uses
- Program Definition Document (PDD) / Sources & Uses
  - Scope Development
  - Budget Verification
  - Project Scheduling
- Architectural & Consultants
  - Detail Programming & Scope Development
  - Schedule & Budget Development
  - Design Standards
- Communications

## Capital Improvement Program I/II Overview

#### Facilities Needs Analysis

- Facilities Audit 2000
- Comprehensive Energy Analysis 2001
- Educational Facilities Master Plan 2001/2006
- Facilities Project List 2001/2006
- Funding Sources & Uses 2002/2006
- Program Implementation 2002/2006
  - 1. Scope Development
  - 2. Budget Development
  - 3. Schedule Development
  - 4. General Contractor Prequalification
  - Consultant Selection

## Sustainability Strategies

- Leadership in Energy & Environmental Design (LEED) Categories
  - Sustainable Sites (SS)
  - Water Efficiency (WE)
  - Energy & Atmosphere (EA)
  - Materials & Resources (MR)
  - Indoor Environmental Quality (EQ)
  - Innovation & Design (ID)
- Projects
  - Cañada Facilities Maintenance Center (FMC) Gold
  - CSM 5N Workforce / Wellness Building Gold
  - CSM 10N Student Services Building Gold
  - Skyline 4N Cosmetology / Multicultural Building Gold
  - Skyline Facilities Maintenance Center (FMC) Gold

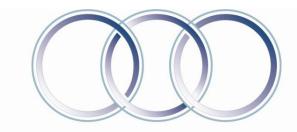
## Facilities Master Plan 2001/2006 The Process

- Focus Groups
- Physical Assessment of Existing Campus
  - Campus Zoning
  - Pedestrian / Vehicular Traffic Patterns
- Option Development Phase
- Preferred Option Selection
- Board Approval
  - September, 2001 (tBP Architecture)
  - July, 2006 (Steinberg Architects)

#### 2006 Facilities Master Plan

#### **PLANNING GOALS**

- 1. Provide spaces that accommodate a diversity of academic, social and community uses both indoors and outdoors.
- 2. Provide an atmosphere that fosters and supports interaction among faculty, staff and students.
- 3. Promote a stimulating environment that enhances community participation.
- 4. Manage the interface between pedestrians and vehicles.
- 5. Provide buildings that accommodate college enrollment and operational needs.



## SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT











## Capital Improvement Program Funding Sources & Uses

- General Obligation Bond Measure C (\$207M)
- Grants/Donations (\$2.7M+/-)
- Student Union Fees (Skyline) (\$76K+/-)
- State Capital Outlay Program (\$96.4M+/-)
- State Scheduled Maintenance & Special Repairs Program (\$358K/yr) \*
- State Funded Hazardous Substance Removal Program (\$345K/yr) \*
- Redevelopment (\$15M)
- Surplus Property Proceeds (\$12M)
- General Obligation Bond Measure A (\$468M)

<sup>\*</sup> Funding Losses (\$20M CIP / \$54M State)

## State Capital Outlay 2002 - 2010

<u>Cc</u>	ompleted Projects	State Funded	<b>Bond Funded</b>	Total Project
	Skyline B2 Secondary Effects/Learning Resource Center	\$ 4.8M	-	4.8M
•	Skyline B2 Center for Advanced Learning	\$ 1.6M	-	1.6M
	Cañada B22 Child Development Center	\$ 2.7M	-	2.7M
	DW Fire Alarm Modernization Phase 2 (CAN & CSM)	\$ 2.0M	0.8M	2.8M
	Skyline B3 Seismic Upgrade	\$ 1.7M	7.9M	9.6M
	Skyline B8 Seismic Upgrade	\$ 3.6M	8.7M	12.3M
	Cañada B9 Library/LRC & Student Services Center	\$ 22.3M	7.4M	29.7M
	Skyline B7 Allied Health Conversion	\$ 12.3M	0.3M	12.6M
	Skyline Facilities Maintenance Center (FMC)	\$ 4.8M	2.2M	7.0M
	Cañada Facilities Maintenance Center (FMC)	\$ 6.9M	1.4M	8.3M
	TOTAL	\$ 62.7M	28.7M	91.4M

## State Capital Outlay

<u>Uı</u>	nder Design/Construction	State Funded	<b>Bond Funded</b>	<b>Total Project</b>
	CSM Demo Buildings 21-29	\$ 10.9M	1.1M	12.0M
	Cañada B5/6 Conversion of Instructional Facilities	\$ 5.6M	6.4M	12.0M
	Skyline Electrical Infrastructure Upgrade	\$ 1.3M	-	1.3M
	Cañada Electrical Infrastructure Upgrade	\$ 3.8M	-	3.8M
	TOTAL	\$ 21.6M	7.5M	29.1M

## State Capital Outlay

Final Project Proposals (FPPs)

<u>A</u> ŗ	oproved, Not Funded (FY 11/12)	<b>State Funded</b>	<b>Bond Funded</b>	<b>Total Project</b>
	CSM B8 Gymnasium Modernization	\$ 13.0M	7.6M	20.6M
•	Skyline Center for Kinesiology & Human Performance	\$ 13.9M	6.8M	20.7M
	Cañada B1 Fitness Center Conversion & Renovation	\$ 13.1M	1.8M	14.9M
	TOTAL	\$ 40.0M	16.2M	56.2M
<u>Pe</u>	ending Approval (FY 12/13)			
	Cañada B13 Multiple Program Instructional Center	\$ 8.4M	11.1M	19.5M
ì	CSM B19 Emerging Technology Center	\$ 11.5M	11.3M	22.8M
•	Skyline B2 Workforce Development & Economic Prosperity	\$ 8.5M	3.5M	12.0M
	TOTAL	\$ 28.4M	25.9M	54.3M

## State Capital Outlay

Initial Project Proposals (IPPs)

#### **Future** (FY 13/14)

- Skyline B1 Fine Arts Demo / Replace
- Cañada B3 Performing Arts Center
- CSM B9 General Modernization

<b>State Funded</b>	<b>Bond Funded</b>	<b>Total Project</b>
\$ 22.9M	7.7M	30.6M
\$ 1.9M	0.8M	2.7M
\$ 20.5M	4.4M	24.9M
¢ 15 2M	12 OM	EQ 2M

TOTAL

### State Scheduled Maintenance

Fiscal Year	Amount Requested	Amount Granted	Funding Ratio
2010-11	Block Grant	<b>\$0</b>	1:1
2009-10	Block Grant	<b>\$0</b>	1:1
2008-09	Block Grant	\$149,029	No Match
2007-08	Block Grant	\$463,938	1:1
2006-07	Block Grant	\$718,000	No Match
2005-06	Block Grant	\$0	1:1
2004-05	\$10,489,225	\$920,089	1:1
2003-04	\$10,392,292	\$608,344	1:1
2002-03	\$8,500,000	\$1,086,562	1:1
2001-02	\$4,921,512	\$399,710	1:1
2000-01	\$2,416,030	\$561,180	1:1
1999-00	\$2,749,982	\$930,660	1:1
1998-99	\$4,047,844	\$559,600	1:1
1997-98	\$1,856,060	\$1,510,700	3.5:1
1996-97	\$1,517,000	\$870,000	3.5:1

### **State Hazardous Materials**

Fiscal Year	Amount Requested	Amount Granted
2010-11	Block Grant	<b>\$0</b>
2009-10	Block Grant	<b>\$0</b>
2008 -09	Block Grant	\$195,224
2007-08	Block Grant	\$0
2006-07	Block Grant	\$192,000
2005-06	Block Grant	\$0
2004-05	\$18,563,579	\$215,021
2003-04	\$18,059,447	\$128,700
2002-03	\$17,122,782	\$256,491
2001-02	\$15,470,913	\$340,420
2000-01	\$11,050,639	\$479,495
1999-00	\$10,723,391	\$327,249

# Construction Planning Department (CPD) Roles & Responsibilities

- Program Management
- Design Management
  - Design & Construction Standards
- Scheduling
- Construction Procurement
- FF&E Management
- Financial Management
  - Cash Flow

- Contract Management
- Facilities Transition
- Communications
- Project Labor Agreement (PLA)
- Prequalification (Builders / Designers)
- OCIP Management
- Warranty Coordination

# Swinerton Management & Consulting Roles & Responsibilities

- Construction Management
- Logistics/Safety
- Scheduling (Shutdowns / Heavy Loads)
- Communications
- Construction Documentation
  - RFIs
  - CORs
  - Submittals
  - Shop drawings
- Construction Financial Management

## Capital Issues & Challenges

- State Budget Deficit
- Educational Mission (Paramount)
  - Academic Calendar / Construction Schedule
- Financial Management
- Contract Management
- Consultant Management
- Document Controls
- Project Labor Agreement
- A & E Prequalification
- Contractor Prequalification
- Owner Controlled Insurance Program (OCIP)

## Capital Issues & Challenges

- Multiple Contractors / Designers / Schedules coordination
- Inter-Agency Coordination (DOF/CCCO/DSA/State & Local Fire Marshals/Water Board)
- Communications (Different Constituencies)
  - Campus Community
  - Design & Construction Community
  - State & Local Entities
- Difficult Choices (Not Enough Funding)
- Managing Expectations (Can't Get it All)

### **Construction Impacts**

- Parking
- Road and pedestrian path closures / detours
- Traffic
- Dirt and Dust
- Noise (mitigations)
- Interruptions in heat, power, water, data
  - Scheduled and Unscheduled
- General Inconvenience
- Safety

### **Total Cost of Ownership**

(*An Additional* ~ *365,550 gsf*)

- Existing Facilities 1,200,000 gsf
- New CIP I Facilities
  - Cañada Bldg.. 22 ~ 12,000 gsf
  - Cañada Bldg. 9 Library/LRC ~ 60,000 gsf
  - CSM Bldg. 36 Science Building & Planetarium ~ 65,000 gsf
  - CSM Bldg. 35 RPSC ~ 11,000 gsf
  - Skyline Bldg. 6/7A Student Union/Science Annex ~ 70,000 gsf
  - Athletic Facilities (Restrooms / Press Boxes) ~ 8,450 gsf
- New CIP II Facilities
  - Skyline Bldg. 21-24 FMC ~ 11,000 gsf
  - Cañada Bldg. 7 FMC ~ 18,800 gsf
  - Skyline FMC ~ 13,500 qsf
  - Skyline Bldg. 4N Wellness/Cosmetology/Multicultural Center ~ 70,300 gsf
  - Skyline Bldg. 11N Transmission Facility ~ 8,800 gsf
  - CSM Bldg. 5N Wellness/Aquatics ~ 88,300 gsf
  - CSM Bldg. 10N Admin/Student Center Bldg. 10 ~ 140,000 gsf
  - Loma Chica ~ 11,000 gsf (CDC Modernization)
- CIP II Demolished Facilities
  - CSM 10, 11 & 13 ~ 43,500 gsf
  - CSM 5/6 ~ 74,000 qsf
  - CSM Bldgs. 21 29 ~ 60,000 gsf
  - Skyline Bldg. 4 ~ 2,900 gsf
  - Skyline Pacific Heights ~ 39,000 gsf
  - Skyline CDC Portable ~ 3,200 gsf

## Cañada College Unmet Needs

Project	Bldg#	Funding Needed	Description
Physical Education & Athletics Building	1	\$14,943,757	Modernization & New Construction
Humanities/Arts/Theater Building	3	\$4,688,381	Modernization
Academic/Technical Building	13	\$19,534,922	Modernization
Solar Photovoltaic Plant	n/a	\$8,682,188	n/a
Aquatic Center	n/a	\$6,945,750	New Construction
Future Math & Science Lab Building	TBD	\$34,439,344	New Construction
Modular Buildings	19,20,21	\$3,000,376	Modernization
	Subtotal:	<i>\$92,234,718</i>	

## College of San Mateo Unmet Needs

Project	Bldg #	Funding Needed	Description
Regional Fire Training Center	n/a	\$4,894,063	New Construction
Demolition of Bldg 1 for ITS Data Center	1	\$29,437,000	Demo & New Construction
Gymnasium Building	8	\$20,675,805	Modernization
Library Modernization	9	\$12,008,073	Modernization
East Hall (Classrooms)	12	\$2,648,646	Modernization
Emerging Technologies Bldg	19	\$22,863,094	Modernization
Solar Farm/Microturbine Plant	n/a	\$9,103,375	New Construction
Building 3 Modernization	3	\$4,542,266	Modernization
Building 7 & Corporation Yard	n/a	\$6,903,888	Modernization & New Construction
Su	<i>\$123,076,2</i> .	10	

## Skyline College Unmet Needs

Project	Bldg #	Funding Needed	Description
Social Science & Creative Arts Building	1	\$69,828,300	Demo & New Construction
Student Services Building	2	\$12,017,537	Modernization
Library/Learning Resource Building	5	\$8,139,030	Modernization
Loma Chica (CDC)	14	\$7,177,275	Modernization
Micro Wind Turbine Plant	n/a	\$5,646,519	New Construction
Pac Heights Demo & North Campus Improvements	19	\$8,903,888	Demo & New Construction
Wellness Center	n/a	\$20,877,463	New Construction
Workforce & Economic Development Prosperity Center	n/a	\$16,280,650	New Construction
Su	\$147,870,662		

### District Wide Unmet Needs

Project	Bldg #	Funding Needed	Description
Campus Utilities Repairs & Upgrades	n/a	\$5,736,438	Facilities
HazMat Abatement	n/a	\$6,914,422	Facilities
Sitework & ADA Accessibility Upgrades	n/a	\$13,004,673	Facilities
Roadway and Parking Lot Repairs	n/a	\$19,019,518	Demo & New Parking
AED (Defibrillators) Purchase and Installation	n/a	\$134,894	Facilities
Boiler Plant Air Quality Upgrades	n/a	\$4,620,675	Facilities
Technology Upgrades	n/a	\$29,839,813	Replacement
Sı	<i>\$79,270,433</i>		

# District Wide & College Unmet Needs Summary

Facility	Funding Needed
Cañada College	\$92,234,718
College of San Mateo	\$123,076,210
Skyline College	\$147,870,662
District Wide	\$79,270,433
Grand Total:	<i>\$442,452,023</i>

### Question & Answer

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